



Construction Health and Safety Excellence Minnesota

A partnering program of the
Associated General Contractors of Minnesota

and the

Occupational Safety and Health Division
of the Minnesota Department of Labor and Industry

AGC of Minnesota and Minnesota OSHA's Partnership Program

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Definitions

Accident: An undesirable event that results from a failure to meet acceptable standards and causes harm to people, property or processes

AGC of MN: Associated General Contractors of Minnesota

AWAIR: A workplace accident and injury reduction program

CHASE Minnesota: Construction Health and Safety Excellence Minnesota program

Competent person: A person who, through training and experience, must be able to recognize hazards and will have the authority to take prompt corrective action

Designated safety personnel: A person who, through training and experience, must be able to recognize hazards and will have the authority to take prompt corrective action

ERTK: Employee right-to-know program

Field construction supervisory personnel: Anyone in the field who is authorized to assign or make decisions about the work task

Hazard recognition: Hazards in the workplace that (if unabated) could potentially cause bodily harm

Jobsite review: A team of two-to-three AGC of MN representatives conducting a walkthrough/audit of a project that will include an observation of how the employer responds to abating identified hazards, written programs, training records and all other items related to the applicable level

MNOSHA: Minnesota Occupational Safety and Health Administration

NAICS: North American Industrial Classification System

Near-miss: Hazard in the workplace that could potentially cause bodily harm where there is employee exposure (top rail of guardrail system is missing and employees are working in the area)

OSHI: Occupational safety and health investigator

Programmed inspection: An inspection aimed at high-risk areas determined by OSHA's targeting and priority methods, based on factors such as workers' compensation claims or current special emphasis programs

Qualifying inspection: A jobsite inspection to determine degrees of excellence for the level the applicant is seeking

Unprogrammed inspection: An inspection performed in response to a report of imminent danger, a fatality or catastrophe or a formal complaint

Definitions of program award levels of participation

Level 1: The basic level in the **CHASE Minnesota** program for applicants wanting to meet the minimum requirements of a safety and health program.

Level 2: The intermediate level in the **CHASE Minnesota** program for applicants desiring a more comprehensive safety and health program.

Level 3: The peak level in the **CHASE Minnesota** program for applicants striving to be an industry leader with a very comprehensive safety and health program. Level 3 is site-specific compliance assistance with MNOSHA's cooperative compliance partnership program (CCP).

AGC of Minnesota and Minnesota OSHA's Partnership Program Construction Health and Safety Excellence (CHASE) Minnesota Program

I. Partnership background

In October 2002, the Associated General Contractors of Minnesota (AGC of MN) and Minnesota Occupational Safety and Health Administration (MNOSHA) met to discuss a partnership charter that mutually recognizes the importance of providing a safe and healthful work environment in the construction industry, in addition to formalizing a long-standing relationship between the two organizations. To advance a mutual goal, they strongly agreed on the need to develop a working relationship that creates mutual trust and respect for the respective roles of each organization in the construction safety process. It was agreed upon that the Construction Health and Safety Excellence (CHASE) Minnesota partnership agreement would be the basis for the local agreement. Revisions to this partnership were made in August 2012.

II. CHASE Minnesota partnership

1. Program expectations

This partnership agreement has been negotiated between AGC of MN and MNOSHA. Owners, association members and labor are encouraged to endorse and participate as signatory partners in the CHASE Minnesota program. The agreement pertains specifically to construction sites and does not apply to contractor yards, shops or administrative offices.

- A. Implementation of this program is expected to result in decreased serious injuries, illnesses and fatalities for participating contractors, and the improvement of existing safety and health programs within the state of Minnesota.
- B. This agreement provides for incentives to construction contractors that voluntarily participate in the program and demonstrate implementation of effective safety and health programs.
- C. This agreement will not in any way affect the employer's or the employees' ability to exercise their rights under the OSH Act and OSHA/MNOSHA regulations.

2. Specific goals of the partnership

- A. To reduce by 3 percent annually (see MNOSHA's strategic plan) the number of injuries, illnesses and fatalities affecting participant employers, with a focus on eliminating injuries and fatalities resulting from those hazards that are the four leading causes of death on construction sites (falls, struck-by, caught in/or between and electrocutions).
- B. To increase the number of construction contractors that implement effective safety and health programs and provide effective safety and health training for management, supervisors and employees.
- C. To recognize those contractors where managers and employees work together to develop safety and health management systems that go beyond basic compliance with all applicable OSHA standards and result in immediate and long-term prevention of job-related injuries and illnesses.
- D. To promote open lines of communication between MNOSHA and the construction industry in pursuit of safety.

3. Program implementation

When a partnership has been established between AGC of MN and MNOSHA, the AGC of MN safety and health committee or designated representatives will inform individual members who have successfully completed the application process and are eligible for participation in the partnership. AGC of MN will then notify MNOSHA of the qualified contractors; MNOSHA will send a letter congratulating the applicant as a participant.

1. Approval presentation

Upon a partnering contractor's approval into Level 2 or Level 3, AGC of MN should contact the MNOSHA partnership coordinator to schedule an approval meeting.

A. Level 2 companies

- 1) The MNOSHA director or the highest level representative available will meet with and make the presentation for Level 2 companies.
- 2) AGC of MN may consult with the MNOSHA partnership coordinator for assistance with a news release.
- 3) The MNOSHA partnership coordinator can provide the partnering contractors company names and telephone numbers of other Level 2 companies.

B. Level 3 jobsites

- 1) The DLI commissioner or the highest level representative available will make the presentation at the Level 3 jobsites.
- 2) AGC of MN may consult with the MNOSHA partnership coordinator for assistance with a news release.
- 3) The MNOSHA partnership coordinator can provide the partnering contractors company names and telephone numbers of other Level 3 jobsites.

C. The MNOSHA partnership coordinator will contact DLI's Communications director and request a news release.

5. Eligibility requirements for the multi-step program: Level 1, Level 2 and Level 3

A. The CHASE Minnesota program will be implemented in three levels: Level 1, Level 2 and Level 3.

B. Applications may be submitted at any time throughout the year. Eligibility status must be renewed every February by AGC of MN. The process for new and renewal applicants follows.

- 1) Complete the CHASE Minnesota application form. The first part of the form requests data from the summary of the contractor's OSHA Form 300 Log of Work-Related Injuries and Illnesses. The second part of the form is a self-audit evaluation checklist, which will require applicants to answer a series of questions related to their safety program.
- 2) AGC of MN will administer the application, review the required program documents and approve or reject each application. The application consists of the application form, self-audit worksheet and supporting company documents. MNOSHA will serve in an advisory capacity.
- 3) Entry into Level 1 or Level 2 is based on the company being able to answer "yes" to all of the questions on the self-audit evaluation. To determine the contractor's level of eligibility, the contractor must provide AGC of MN evidence of conformance with each requirement for each level.
- 4) Participation in Level 3, MNOSHA's Cooperative Compliance Partnership (CCP) program, will be open to those contractors that have achieved and participated at Level 2 for at least one year and will be site specific. Site selection will be mutually agreed upon between MNOSHA Compliance and AGC of MN.

C. Level 1: Applicants seeking Level 1 status must meet the following requirements.

- 1) Develop and implement a comprehensive written safety and health program based on the ANSI A10.38-2000 Guidelines or the OSHA 1989 Safety and Health Program Management Guidelines; it must include a written A Workplace Accident and Injury Reduction (AWAIR) program and Employee Right-to-Know (ERTK) program. The written program shall incorporate in its entirety 29 CFR 1926 Subpart C of the General Safety & Health Provisions. For the purpose of evaluating the implementation of safety programs for existing and prospective program participants, this program allows AGC of MN designated representative(s) access to project sites throughout Minnesota. Coordination for visits will be made initially with the contractor's partnership contact and, thereafter, with the project superintendent and/or foreman.
- 2) Assign at least one *trained person* with responsibility for employee safety to administer the participant's safety and health program and to conduct documented safety and health inspections of ongoing work. A trained employee is one who has completed a 30-hour construction training course or safety training equivalent to the 30-hour course within the first 12 months of joining the partnership. Documented ongoing use of a safety consultant or MNOSHA Workplace Safety Consultation may satisfy this requirement.
- 3) Conduct an orientation of all new employees in the safety and health program of the company and show evidence of effective employee training for avoidance of hazards specific to the contractor's worksite(s); for example, pairing veteran workers (as mentors) with workers new to the construction industry.
- 4) Conduct and document weekly employee safety meetings.
- 5) Conduct and document site safety inspections. Site safety inspections must be conducted as often as needed to assure safety, but for the purposes of this partnership, audits must be documented on at least a weekly basis. The size of the job will dictate whether more frequent documentation is needed. This requirement applies to the general contractor, subcontractor and tier subcontractors.
- 6) Develop, implement and maintain a prohibited substance policy and testing program that complies with applicable laws, statutes and agreements. A state-licensed employee assistance program shall be available to any employee covered by the testing program.
- 7) Implement a six-foot fall-protection policy for work governed by OSHA Standards for Construction 1926, Subparts L, M and R.
- 8) Have no willful violations that became final within the past three years.
- 9) Have no fatalities or catastrophes within the past three years that resulted in serious or willful citations related to the incident.
- 10) Receive a jobsite review by AGC of MN representatives.
- 11) Show documentation of employee involvement in the safety and health program. A safety committee, comprising company employees and management, or participation of employees in self-audits, site inspections, job hazard analysis, safety and health program reviews, safety training and incident near-miss or accident investigations would be acceptable.

12) Submit annual activity reports to AGC of MN.

D. Level 2: Applicants seeking Level 2 status must meet the following requirements.

- 1) Develop and implement a comprehensive written safety and health program based on the ANSI A10.38-2000 Guidelines or the OSHA 1989 Safety and Health Program Management Guidelines; it must include a written A Workplace Accident and Injury Reduction (AWAIR) program and Employee Right-to-Know (ERTK) program. The written program shall incorporate in its entirety 29 CFR 1926 Subpart C of the General Safety & Health Provisions. For the purpose of evaluating the implementation of safety programs for existing and prospective program participants, this program allows AGC of MN designated representative(s) access to project sites throughout Minnesota. Coordination for visits will be made initially with the contractor's partnership contact and, thereafter, with the project superintendent and/or foreman.
- 2) Assign at least *one trained person* with responsibility for employee safety to administer the participant's safety and health program and to conduct documented safety and health inspections of ongoing work. A trained employee is one who has completed a 30-hour construction training course or safety training equivalent to the 30-hour course. This employee must be dedicated to safety for at least 50 percent of their time; documented ongoing use of a safety consultant may satisfy this requirement.
- 3) Conduct an orientation of all new employees in the safety and health program of the company and show evidence of effective employee training for avoidance of hazards specific to the contractor's worksite(s); for example, pairing veteran workers (as mentors) with workers new to the construction industry.
- 4) Conduct and document weekly employee safety meetings.
- 5) Conduct and document site safety inspections. Site safety inspections must be conducted as often as needed to assure safety, but for the purposes of this partnership, audits must be documented on at least a weekly basis. The size of the job will dictate whether more frequent documentation is needed. This requirement applies to the general contractor, subcontractor and tier subcontractors.
- 6) Develop, implement and maintain a prohibited substance policy and testing program that complies with applicable laws, statutes and agreements. A state-licensed employee assistance program shall be available to any employee covered by the testing program.
- 7) Implement a six-foot fall-protection policy for all subparts/exposures from the OSHA 1926 standard.
- 8) Have no willful violations that became final in the past three years.
- 9) Have no repeat violations that became final in the past three years.
- 10) Have no fatalities or catastrophes within the past three years that resulted in serious or willful citations related to the incident.
- 11) Receive a qualifying inspection of at least one representative jobsite by the AGC of MN representative(s).

- 12) Show documentation of employee involvement in the safety and health program. A safety committee, comprising company employees and management, or participation of employees in self-audits, site inspections, job hazard analysis, safety and health program reviews, safety training and incident near-miss or accident investigations would be acceptable.
- 13) Maintain a total case injury/illness incidence rate (three-year average) that is below the most current Bureau of Labor Statistics, state of Minnesota rate for the applicant's three-digit North American Industrial Classification System (NAICS) code. The most recent numbers will usually be those from the previous calendar year.
- 14) Train all *field construction supervisory personnel* (defined as anyone in the field who is authorized to assign or make decisions about the work). All personnel meeting this definition must complete the OSHA 10-hour course in construction or equivalent.
- 15) Submit annual activity reports to AGC of MN.

Table 1

Summary of partnership requirements	Level 1	Level 2
1. Comprehensive safety and health program	X	X
2. Safety and health program administrator	X	X
3. New-employee orientation	X	X
4. Weekly safety meetings	X	X
5. Weekly site safety inspections	X	X
6. Prohibited substance policy	X	X
7. Six-foot fall-protection policy	X	X
8. No willful violations within past three years	X	X
9. No repeat violations within past three years	X	X
10. No fatalities/catastrophes with violations within past three years	X	X
11. Jobsite review by AGC of MN representative(s)	X	
12. Qualifying inspection by AGC of MN representative(s)		X
13. Employee involvement	X	X
14. Incident rate below BLS (three-year average)		X
15. OSHA 10-hour course for field supervisors		X
16. Submit annual activity report to AGC of MN	X	X

E. Level 3: Applicants seeking Level 3 status, refer to the MNOSHA CCP Program requirements.

6. Program confidentiality

Information submitted by contractors as part of the application or renewal process, as well as information obtained by virtue of the contractor's application or participation in the program, will be held in strict confidence within the confines of the CHASE Minnesota partnership program. The information will be used only to measure the effectiveness of the partnership program. However, in the event of a MNOSHA inspection, information that is relevant to the investigation and normally is available (such as company safety programs) will be provided to MNOSHA upon request. Results of self-audits made by the applicant cannot be used for the purposes of issuing citations.

7. Program oversight

- A. The AGC of MN designated representative is responsible for the following program monitoring activities:
- 1) as required above, review of participatory firm's activities to ensure compliance with the partnership requirements, including random on-site visits of participant contractor worksites; and
 - 2) recommendations to AGC of MN for program improvements.

8. Incentives

Upon acceptance as a CHASE Minnesota partnership participant, MNOSHA will provide certain incentives to participants.

A. Level 1 participants:

- 1) will be given special written recognition from MNOSHA and AGC of MN designating the contractor as a Level 1 participant in the CHASE Minnesota partnership program; and
- 2) will not receive a penalty assessment for citations related to nonserious violations, provided the hazards are abated within MNOSHA's prescribed abatement period.

B. Level 2 participants:

- 1) will be given special written recognition from MNOSHA and AGC of MN designating the contractor as a Level 2 participant in the CHASE Minnesota partnership program;
- 2) will not receive citations for nonserious violations, provided the hazards are abated within MNOSHA's prescribed abatement period;
- 3) will be given the maximum good faith penalty reductions (currently 30 percent) available under the existing MNOSHA penalty credit policy (MNOSHA's penalty credit policy will be made available to partnership participants); and
- 4) will be offered the following options if they receive serious citations *that settle as nonserious citations during an informal conference* (according to MNOSHA existing practices).
 - a. The employer may accept the nonserious rating and pay the penalty. *The nonserious rating will stay on the company's record.*

- b. The employer may accept the nonserious rating and use the penalty dollars toward the retraining of its hourly employees about the specific issues regarding the citation. *The nonserious rating will stay on the company's record.*
- c. The employer may choose to train *all of its supervisory level employees* about the specific issues regarding the citation, within an agreed upon time period. The employer would then provide to the MNOSHA principal/IH3:
 - i. documentation of the training (including topic, training roster, date of training and the name of the training provider);
 - ii. documentation of how the company follows the procedures outlined in the company's AWAIR program, including –
 - o identification of company goals and objectives,
 - o company's roles and responsibilities,
 - o methods of hazard identification/analysis and control,
 - o methods of communication,
 - o how accidents will be communicated,
 - o how the safety and health programs will be enforced,
 - o disciplinary actions and
 - o how the programs will be reviewed and how safety committees are operating within the company; and
 - iii. When the employer has provided this documentation, the nonserious citation and penalty will be rescinded from the company's record.

Table 2

Summary of partnership incentives	Level 1	Level 2	Level 3
1. Receives written recognition by AGC of MN and MNOSHA	X	X	X
2. No penalty for nonserious violations	X	X	X
3. Increased communication with MNOSHA through partnering	X	X	X
4. Receives maximum good faith penalty reductions		X	X
5. Possible consideration as "best value" contractor		X	X
6. After one year Level 2, qualifies for MNOSHA CCP program		X	X
7. On-site compliance assistance provided by MNOSHA compliance			X
8. No citations for hazards abated immediately during CCP site surveys			X

9. Partnership evaluation

- A. It is the responsibility of each AGC of MN designated representative to gather required participant data to evaluate the overall success of the program.

- B. The partnership will be evaluated annually to determine whether the annual goal of a 3 percent reduction in the number of injuries, illnesses and fatalities as outlined in MNOSHA's strategic plan has been met. AGC of MN will be responsible for collating baseline and annual performance data upon which the partnership will be measured. This aggregated data will be reported to MNOSHA annually.
- C. Participant aggregate injury/illness incidence rates (total case rates) and fatality rates will be compared with BLS published data to determine whether goals have been met at the chapter and/or national level.
- D. Participant incidence of injuries from the hazards that are the four leading causes of death on construction sites (falls, struck-by, caught in/or between and electrocutions) will be measured and compared against a baseline established in the first year of the partnership.
- E. If all *signatory partners* agree, partnership criteria may be revised annually based on recommendations for continual improvement.

10. Contractor termination

- A. A contractor's participation will be terminated by AGC of MN and MNOSHA and the contractor will be informed of the termination if one or more of the following occurs.
 - 1) An inspection by AGC of MN or MNOSHA reveals a significant deviation from program criteria.
 - 2) The contractor has falsified information on the application or supporting records.
 - 3) The contractor's total case injury/illness incidence rate rises above criteria set in paragraph 5.D.13 for Level 2 participants (in certain cases, when agreed upon by both AGC of MN and MNOSHA, the contractor may be reclassified to a lower level).
 - 4) The contractor takes other such actions that may be determined to be grounds for termination by AGC of MN.
 - 5) The contractor is no longer a member in good standing with AGC of MN.
- B. Prior to final termination of a contractor's status, the following will occur.
 - 1) The contractor will be notified in writing of the intent to terminate.
 - 2) The notice will include an explanation of the reasons for termination.
 - 3) The contractor will have an opportunity to reply to the written notice within a period of 30 days.
 - 4) The contractor will have the right to appeal before AGC of MN.
- C. AGC of MN will have the authority to reinstate the contractor if it determines the contractor's experience was unusual and not necessarily inconsistent with a sound safety and health program. In this event, another quality assurance inspection may be performed.
- D. Any contractor may terminate participation in the program at any time.

11. Term and location of partnership

- A. AGC of MN and MNOSHA will review this partnership at least every third January (three years) after its initial partnership agreement signing. Any changes or modification will require a re-signing of the partnership agreement.
- B. Any signatory party to the partnership may withdraw from the agreement at any time after submitting written notification of intent to AGC of MN and MNOSHA.